

TRITON

No TRITN-SET 011/2025

March 12, 2025

Subject: CB sign posted and additional cause on listed securities

To: Managing Director
The Stock Exchange of Thailand

As Triton Holding Public Company Limited (“the Company”) held a public presentation to provide information to investors and stakeholders due to its net loss for three consecutive years and shareholders' equity falling below 100% of paid-up capital as per the 2024 financial statements, the Company conducted the meeting on March 7, 2025, at 2:00 PM.

The primary reasons for the Company’s net loss for three consecutive years and shareholders' equity falling below 100% of paid-up capital in the 2024 financial statements stem from uncontrollable external factors. These include the early termination of certain construction contracts due to the Company not receiving the necessary permits from project owners. As a result, these projects were written off, leading to an impairment loss and an unpaid construction project loss totaling 400 million Baht. Additionally, the Company incurred a 103.3 million Baht loss from investments in securities with declining market value, negatively impacting overall financial performance. However, both of these events were one-time occurrences.

1. Improvement of Operational Efficiency in the Biomass Energy Business Group

The Company is implementing a restructuring and business recovery plan. Over the past year, the Company has undertaken a significant restructuring by discontinuing all non-strategic construction projects in 2024. This decision is part of the Company's broader business recovery strategy, aimed at mitigating risks and enhancing operational efficiency. Apart from construction restructuring, the Company is focusing its resources on revitalizing the biomass power plant business, which holds strong potential for generating stable cash flows in the long term.

The biomass power plants have a total capacity of 8 MW, comprising Nongree Power Plant (3 MW) and Akkarawat Power Plant (4.9 MW). In 2024, the Company undertook major maintenance efforts to improve production efficiency. These investments began to yield results in early 2025, with both plants achieving profitability from January to February 2025.

Key concerning about logistics issues on water supply, which previously posed operational challenges, have now been resolved. This has enhanced process stability and reduced operating costs. The management projects that the biomass power business will generate positive cash flow starting in 2025, with an estimated net profit of 5 million Baht. Additionally, Nongree Power Plant is scheduled to be debt-free by July 2025, significantly improving the Company’s liquidity and strengthening its overall financial position.

2. Improvement of Operational Efficiency in the Construction Business Group

The construction industry in Thailand is currently facing significant challenges, particularly liquidity constraints affecting a broad spectrum of industry players. Amid these difficult market conditions, the Company is adopting a strategic approach by focusing on large-scale, high-potential, and low-risk construction projects. Two major projects, which are expected to drive revenue growth over the next two years, include:

2.1 Expansion of the BAFS Phase 3 Fuel Transportation Pipeline

This project is one of the Company's most important initiatives. The contract was signed on October 28, 2024, and involves a pipeline extension from Saraburi to Ang Thong with a two-year execution period. Given the Company's expertise in this field, management is confident that this project will play a crucial role in revenue recovery for 2025-2026, as it is a direct contract with the client and complies with all legal requirements.

2.2 Metropolitan Waterworks Authority (MWA) Water Project

Another key project contributing to the Company's revenue stream, this contract will commence in Q2 2025 and will span two years. Being a government contract, this project offers high revenue stability.

These two projects are integral to the Company's business strategy, as they will ensure strong cash flow over the next two years—a period during which Triton Holding will be developing The Haven Project, a large-scale ecological leisure and entertainment park. The focus on high-quality, low-risk projects aligns with the Company's long-term strategy of transitioning from construction into the leisure and tourism industry, which is expected to yield higher and more sustainable returns in the future.

3. Structural Optimization and Strategic Investments

The Company has undertaken significant structural adjustments to enhance efficiency and long-term value creation. One major change is the transfer of the Madame Louise brand to Global Consumers Public Company Limited (GLOCON). This strategic move aims to place the brand under the management of a company that specializes in consumer goods.

As the largest shareholder of GLOCON, Triton Holding expects to benefit from Madame Louise's growth in the long term, through increased revenue, dividends, and potential appreciation of GLOCON's market capitalization.

4. Diversification into the Leisure and Tourism Sector

A major strategic shift in the Company's investment focus is The Haven Project, which aims to expand business operations into the leisure and tourism sector. This initiative is expected to generate stable cash flows and diversify income sources. The project is forecasted to yield 300-400 million Baht in annual revenue after taxes upon full-scale operation.

To facilitate this development, the Company has acquired 732.2 Rai of land in Chonburi, which was independently appraised at 1.9 billion Baht but was secured by Triton Holding at a discounted price of 1.4 billion Baht (market price of 0.13 Baht per share). The strategic advantages of this land acquisition include:

- Located just 1.5 hours from Bangkok by car
- Proximity to the high-speed rail station in Chachoengsao (expected to be completed soon, reducing travel time to the site to just 20 minutes from Bangkok)
- 1 km of highway frontage
- Situated within the Eastern Economic Corridor (EEC), a government-promoted economic development zone

TRITON

This acquisition significantly strengthens the Company's financial position by reducing the Debt-to-Equity (D/E) Ratio from 2.28 to 0.72, a sustainable level that enhances financial flexibility. The Company has also established a strict investment budget of 890 million Baht for the initial phase of The Haven Project, with rigorous quarterly financial audits to ensure disciplined expenditure. These strategic investments and restructuring efforts demonstrate the management's long-term vision for sustainable growth.

The Haven Project: Leadership and Execution

The Haven Project will be led by Mr. Sadawut Taechaubol, who brings over 40 years of experience in real estate development. His leadership and expertise will be instrumental in ensuring the project's success. He will also join Triton Holding's Board of Directors to oversee project execution directly, reflecting the Company's strong commitment and confidence in this initiative. Having an experienced leader at the helm enhances investor confidence and stakeholder trust.

Ultimately, The Haven Project is not just an investment in new assets but a transformative strategic shift for Triton Holding from a construction focused company to a leisure and tourism enterprise. This transition is expected to deliver stable and sustainable returns for the Company in the long run.

Please be informed accordingly.

Yours sincerely,

(Miss Louise Taechaubol)
Chairwoman of the Executive Board